

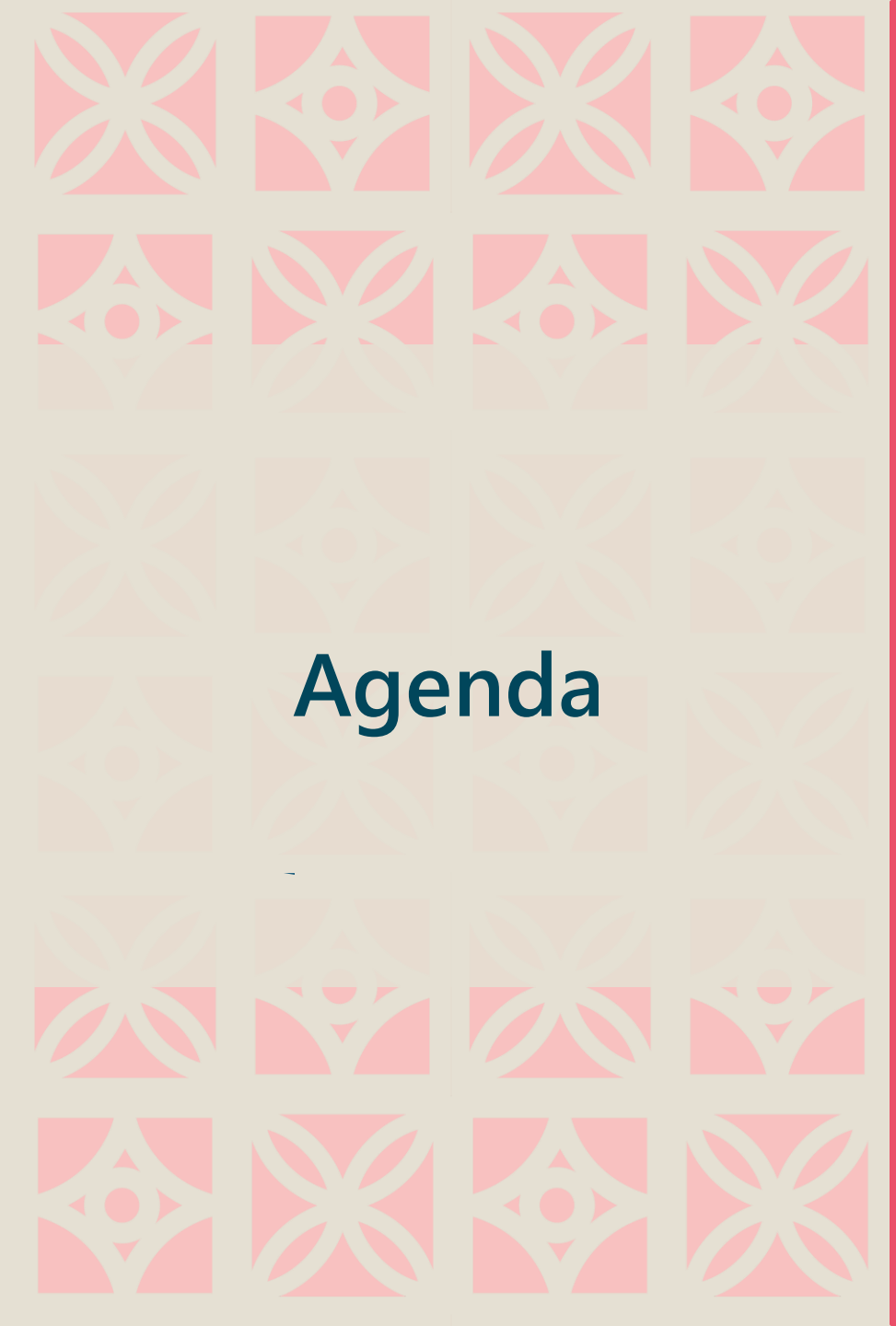


Board of Trustees Report

Nancy Carter

Chair, ARIN Board of Trustees





Agenda

- Who is on the ARIN Board of Trustees?
- Board Oversight Highlights
- Strategic Planning Update
- What are the Committees Working On?

ARIN's Board of Trustees



Dan Alexander



Nancy Carter
Chair



John Curran
President & CEO



Ron da Silva



Peter Harrison



Lee Howard



Hank Kilmer
Treasurer



Tina Morris
Vice-Chair



Rob Seastrom



Chris Tacit
Secretary



Financial & Fiduciary Oversight

Approved an increase
in registry service fees
by 5% for 2027
(SP 4.1)

Approved the Board
Leadership Succession
Planning Procedure
(SP 2.4)

Approved a strategic
investment in ARIN's
registry infrastructure
(SP 4.5)

Approved the Board
Trustee Training and
Development Plan
(SP 2.4)

Approved funding for
recommended grants
(SP 3.3)

Approved the
formation of an IPv6
Task Force
(SP 1.5)

Adopted the Board
Guidance Letter
(SP 2.4)

Accepted the Election
Officer Job
Description
(SP 2.4)

Accepted IRS Forms
990 and 990T
(Compliance)

Strategic Planning Update



Endorsed & Refined the ARIN Strategic Plan for 2026 – 2028



Reviewed the Four Strategic Priorities and their 19 key actions

- 1: Global Leadership
- 2: Governance & Organizational Resilience
- 3: Member Experience & Advocacy
- 4: Operational & Technical Excellence

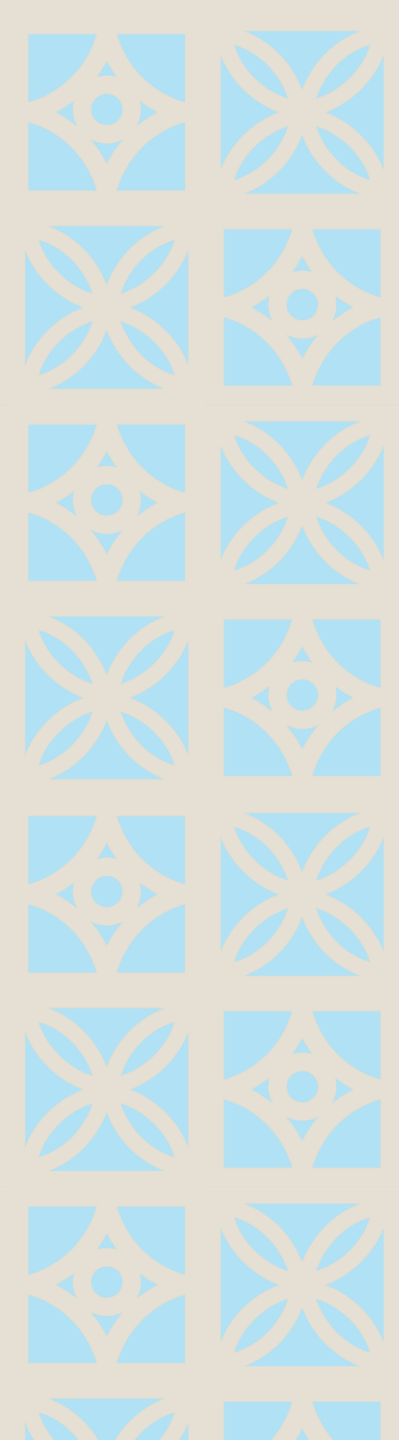


Aligned on Meaningful Key Performance Indicators (KPIs)



SP1 Global Leadership

- 1.1** Safeguard RIR stability by assessing the continued effectiveness of the RIR Governance document.
- 1.2** Advance RPKI adoption as a global standard by harmonizing practices and coordinating with other RIRs.
- 1.3** Strengthen and maintain relationships with Governments and Inter-Governmental Organizations to support RIR system and open Internet governance.
- 1.4** Build strategic relationships via bilateral agreements with other RIRs for (at least two) joint collaborative activities.
- 1.5** Drive global IPv6 deployment through partnerships with providers and other Internet ecosystem partners.
- 1.6** Explore the long-term value and relevance of ARIN.



SP2 Governance & Organizational Resilience

2.1 Develop a C-Suite Succession Roadmap including specific leadership development plans to ensure leadership continuity.

2.2 Establish CEO oversight with specific goals and performance evaluation tied to ARIN's Strategic Plan.

2.3 Achieve excellence in Board operations by aligning Committee workplans and calendars with Strategic Priorities and setting Board-level KPIs.

2.4 Establish and maintain a framework for the succession planning, professional development and evaluation of Trustees and the Board that always supports the Strategic Plan.



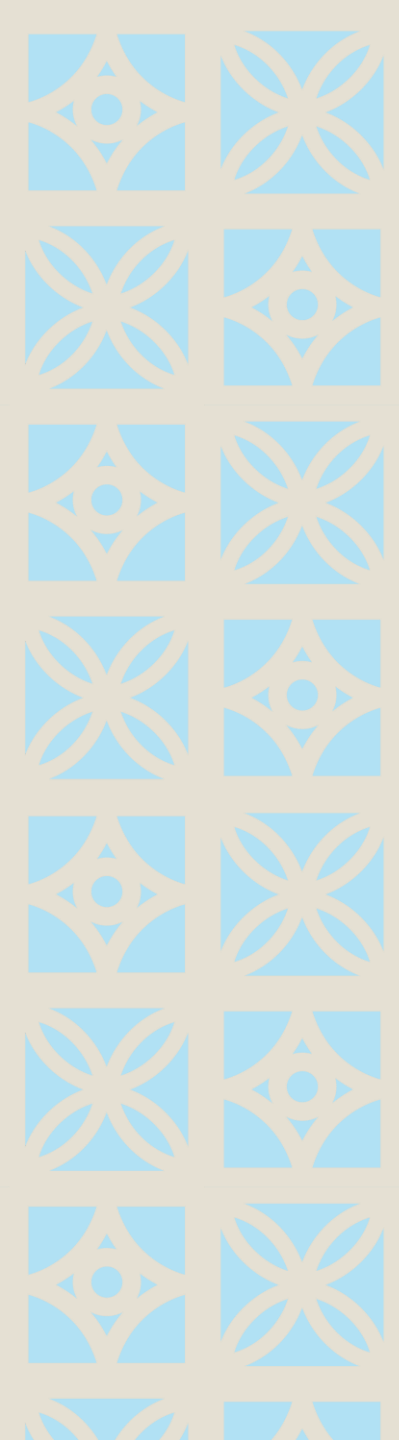
SP3 Member Experience and Advocacy

3.1 Resolve legacy number resource issues and achieve 95% number resource customers under Registration Services Agreements (RSAs).

3.2 Optimize ARIN's services portfolio by retiring outdated offerings and reallocating resources.

3.3 Strengthen community advocacy via structured member engagement programs across ARIN's subregions.

3.4 Clarify ARIN's value proposition(s) through a forward-looking customer survey that surfaces potential "core" and "growth" markets for ARIN.



SP4 Operational & Technical Excellence

- 4.1** Achieve financial sustainability via high focus on ARIN's 5-year financial roadmap that balances costs and revenues.
- 4.2** Manage technical debt within acceptable risk parameters.
- 4.3** Strengthen security and risk management by deploying advanced fraud detection and registry auditing frameworks.
- 4.4** Build excellence in crisis readiness through comprehensive incident response planning and testing.
- 4.5** Analyze manual registry update requirements to determine the degree of automation that can be implemented and maintain Registry automation at target levels.



Board Committees



Finance Committee

- **Chaired by Hank Kilmer**, the ARIN Treasurer
- Responsible for SP 4.1
- Stay tuned for the Financial Presentation on Friday!



Nomination Committee

- **Chaired by Peter Harrison**
- Recruited nominees for the 2026 election cycle aligned with the current Election Process
- Will recommend process improvements to the Board



Risk & Cybersecurity Committee

Chaired by Ron da Silva

- Reviewed organizational technical debt report and progress (SP 4.2)
- Reviewed Officer & Cybersecurity Insurance coverages
- Developed a strategic risk profile with recommendations
- Reviewed report on retiring outdated service offerings (SP 3.2)
- Reviewed YTD Cybersecurity Program (SP 4.3)
- Reviewed Cybersecurity Risk Assessment Annual Report
- Facilitated a deep dive into the Risk Register with the Board (SP4.3)



Governance Committee

Chaired by Chris Tacit

- Planned and led two sessions at the Strategic Planning workshop (SP 2.4 & SP 2.5)
- Implemented Board leadership succession planning procedure in line with Strategic Priorities (SP 2.4)
- Updated plan for Board professional development (SP2.4)
- Reviewed officer position descriptions
- Established a process for evergreen reviews of Board Policies and Codes (SP 2.3)



Compensation Committee

Chaired by the Board Chair, Nancy Carter

- Performance objectives are aligned with Strategic Priorities and key actions for which the President & CEO is accountable (SP 2.2)
- Performance objectives also cover key leadership competencies
- Undertook a mid-year review of the President & CEO's performance against the objectives with the entire Board (SP 2.2)
- The 2026 end-of-year review is scheduled in the coming weeks

QUESTIONS AND COMMENTS?

Thank You

