

ARIN 2026-2028 Strategic Priorities and Key Actions

1. Global Leadership

ARIN will provide global leadership by safeguarding RIR stability, fostering international partnerships, and advancing adoption of key Internet technologies.

Key Actions

- 1.1 Safeguard RIR stability by updating ICP-2.
- 1.2 Advance RPKI adoption as a global standard by harmonizing practices and coordinating with other RIRs (predicated on member support).
- 1.3 Strengthen and maintain relationships with governments and inter-governmental organizations to support RIR system and open Internet governance.
- 1.4 Build strategic relationships via bilateral agreements with other RIRs for (at least two) joint collaborative activities.
- 1.5 Drive global IPv6 deployment through partnerships with providers and other Internet ecosystem partners (predicated on member support).
- 1.6 Implementation of ICP-2 (RIR Governance requirements).

2. Governance and Organizational Resilience

ARIN will strengthen its governance framework, leadership pipeline, and Board performance to ensure long-term sustainability.

Key Actions

- 2.1 Develop a C-Suite succession roadmap, including leadership development plans to ensure leadership continuity.
- 2.2 Establish CEO oversight with specific goals and performance evaluation tied to ARIN's Strategic Plan.
- 2.3 Achieve excellence in Board operations by aligning committee workplans and calendars with Strategic Priorities and setting Board-level KPIs.
- 2.4 Establish a Board-specific succession strategy for Trustee recruitment that focuses on improving diversity of viewpoints.
- 2.5 Enhance Board effectiveness through skills matrix tied to Strategic Priorities, annual evaluations, ongoing Trustee training, and annual strategic planning.

3. Member Experience and Advocacy

Enhance ARIN's value to members by improving customer experience, resolving policy friction points, and amplifying member voices.

Key Actions

- 3.1 Resolve legacy holder issues and achieve 95 percent of registry customers under Registration Services Agreements (RSAs).
- 3.2 Optimize ARIN's services portfolio by retiring outdated offerings and reallocating resources.
- 3.3 Strengthen community advocacy via structured member engagement programs across ARIN's subregions.
- 3.4 Clarify ARIN's value proposition(s) through a member-facing statement outlining ARIN's core role.

4. Operational and Technical Excellence

Ensure ARIN's registry services are secure, modern, reliable, and future-ready.

Key Actions

- 4.1 Achieve financial sustainability via high focus on ARIN's five-year financial roadmap that balances costs and revenues.
- 4.2 Manage technical debt within acceptable risk parameters.
- 4.3 Strengthen security and risk management by deploying advanced fraud detection and registry auditing frameworks.
- 4.4 Build excellence in crisis readiness through comprehensive incident response planning and testing.
- 4.5 Analyze manual registry update requirements to determine the degree of automation that can be implemented.
- 4.6 Maintain registry automation at target levels.